



Hôpital Notre-Dame Hospital (Hearst)

# ANNUAL REPORT



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2021-2022

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Officer

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# About Us

## Mission, Vision & Values

### Our Mission

*Working together to continuously evolve the quality of patient services.*



### Our Vision

*Exceptional health services at your doorstep.*



### Our Values

*Listen to appreciate diversity.  
Learn through dialogue and reflection.  
Guide with courage and transparency.  
Support our patients through empathy and kindness.*





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Hôpital Notre-Dame Hospital, in partnership with 23 other hospitals in Northern Ontario, is currently revamping an IT network that will serve to share medical data, thus allowing us to configure healthcare services diligently and efficiently in real-time, while also ensuring advanced cybersecurity measures. Several members of our staff are identified as design experts for this technological shift.

We also thank you for your understanding in this time of major challenges as we ensure local healthcare services along with our partners in order to provide coordinated and excellent care to residents of neighbouring communities.



HÔPITAL NOTRE-DAME HOSPITAL (HEARST) PAGE 4



# REPORT FROM

## THE CHIEF OF STAFF

My first year as Chief of Staff has certainly been one of many challenges. However, as usual, we have been able to rise to the occasion. No matter what difficulties we face, we continue to endeavour to serve the medical needs of the community as best we can.

Again, this year has been dominated by the Covid-19 pandemic. We were particularly impacted in January and February with an influx of Covid admissions as well as staffing shortages. We were also hit with the blastomycosis outbreak in November. We rapidly took on this unforeseen challenge by setting up a clinic to ensure proper care for all affected patients. Unfortunately, several patients passed away, and we offer our sincere condolences to the families and the First Nation community of Constance Lake for the losses of loved ones.

By far, the greatest challenge that the medical staff is facing at present concerns the shortage of physicians in our community. Following the recent retirements of physicians, many patients are without a family doctor and must access primary care services through other means. This situation puts significant stress and pressure on the already overworked remaining physicians, who bare many responsibilities on their shoulders in order to deliver a wide range of health care services within our remote region. Quite frankly, the present workload and responsibilities are unsustainable. It is safe to say that we find ourselves in a crisis and that the future of health care services in our community is at great risk.

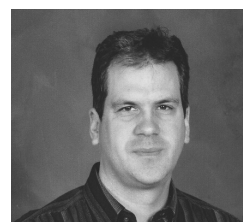
Therefore, it is imperative that in the next few months, the community gets together to find effective and lasting solutions to our physician shortage in order to provide health care to all orphaned patients. Without a collective effort to put new ideas and initiatives in place, the collapse of the health care system in the Hearst region is imminent.

On a more positive note, we continue our commitment of providing excellent medical education to the students who choose to learn from our tutelage. Not only did we have the pleasure of hosting two third-year medical students, Danica Desjardins and Danielle Bourgeois Lapicciarella, but we are also privileged to have Dr. Shyanne Fournier complete her medical residency in our midst.

A hospitalist program has also been established. It is my belief that this initiative has improved the care for our in-patients. Thank you, Dr. Gauvin, for your excellent work in establishing this program.

Lastly, Dr. Smith and Dr. Laflèche retired last year after providing care to the community for over 35 years. We wish them all the best in their well-deserved retirement.

Let's continue working together to improve the care for all patients.



*Dr. Martin Papineau*

Dr. Martin Papineau  
Chief of Staff



*One of the greatest gifts  
you can give is your time.*

## HOSPITAL AUXILIARY REPORT

The years 2020 and 2021 were very different. The Auxiliary activities have greatly diminished. We have 25 active members who have contributed 1,115 hours to the hospital Gift Shop.

Funds donated to the hospital over the years are generally used to purchase equipment for patient care. We are proud to have donated \$ 12,000 towards a pledge of \$ 100,000 for the CT Scan.

The Gift Shop, which is our only source of funding during the pandemic, continues to offer various products, thanks to purchases made by Ginette Cloutier-Larose and Jeanne-Mance Lacroix. Dedicated volunteers ensure the opening of the boutique. It must be emphasized that the profits from the boutique are returned to the hospital in the form of donations.

We continue to offer a \$ 350 bursary to a Hearst Catholic High School student who pursues post-secondary studies in the health sector.

We thank all our volunteers, both women and men, who are so dedicated and generous with their time. Thank you to all the staff for your collaboration, which is so essential to our volunteer work.

To the members of the Board of Directors of Hôpital Notre-Dame Hospital, your interest and support are sources of motivation for us.

A huge thank you to all those people who give without counting.

*Marielle Carbonneau*

Marielle Carbonneau  
President

### Auxiliary Executive Committee

Presidente - Marielle Carbonneau  
Vice-Presidente - Marcelle Bray  
Secretary - Claudine Locqueville  
Treasurer - Nicole Caouette

Recruitment of members and library - Denise Séguin  
Public relations and photography - Marcelle Bray  
First-grader visits, special events- Nicole Blier  
The Gift Shop and volunteer services - Ginette C. Larose

## OUR BOARD OF DIRECTORS 2021-2022

*Our Board of Directors consists of volunteers that are professionals in our region. We are grateful for their time and effort in ensuring a strong and safe working environment at Hôpital Notre-Dame Hospital.*



JOËLLE ZORZETTO  
BOARD CHAIR



NADIA BOISSONNEAULT  
ALARY  
BOARD VICE-CHAIR



JOSÉE DALLAIRE  
TREASURER



LIZA FORTIER  
SECRETARY/CHIEF EXECUTIVE  
OFFICER



DR. MARTIN PAPINEAU  
CHIEF OF THE MEDICAL STAFF



DR. MARJOLAINE  
TALBOT-LEMAIRE  
PRESIDENT OF THE MEDICAL  
STAFF



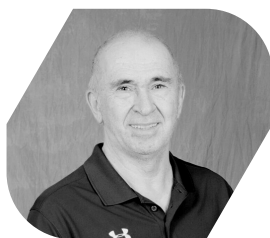
ISABELLE CHOUINARD  
ROY  
MEMBER



JOSÉE RINGUETTE  
MEMBER



DANIEL GRENIER  
MEMBER



LOUIS CORBEIL  
MEMBER



MANON THERRIEN-PINTO  
MEMBER





## ANNUAL STATISTICS

	2021-22	2020-21	2019-20
Number of patients admitted	565	480	523
Number of patient days - Acute Care	4988	6 076	7 950
Number of patient days - Long-Term Care	7431	7 652	7 686
Births	45	54	47
Surgical procedures - inpatients	53	66	78
Surgical procedures - outpatients	652	564	736
Number of visits - Ambulatory Services:			
Electrocardiograms	1 707	1 329	1 705
Medical Imaging	8604	7 043	7 852
Laboratory	12 106	10 476	12 078
Clinical Nutrition	329	229	366
Physiotherapy	3 990	3 052	4 598
Respiratory Therapy	131	149	132
Emergency	11 105	8 965	12 160
Number of visits - Specialty Clinics	3 559	3 042	4 721

# Summary of Statement of Operations and Assets

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## HÔPITAL NOTRE-DAME HOSPITAL (HEARST)

### SUMMARY STATEMENT OF OPERATIONS AND NET ASSETS

YEAR ENDED MARCH 31, 2022

	Budget (Unaudited)	2022 Actual	2021 Actual
<b>REVENUES</b>			
Ontario Health North	\$ 14,765,261	\$ 14,730,298	\$ 14,759,893
Ontario Health North - one-time funding	794,375	1,806,934	1,998,426
Cancer Care Ontario	275,000	402,063	256,946
Amortization of deferred capital contribution - equipment	238,144	283,025	244,962
Recoveries and miscellaneous	1,455,995	1,538,922	1,502,138
Patient related	653,300	665,490	591,837
Differential and co-payment	540,000	408,172	484,839
	<u>18,722,075</u>	<u>19,834,904</u>	<u>19,839,041</u>
<b>EXPENSES</b>			
Salaries and wages	9,914,760	10,732,151	9,842,847
Medical staff remuneration	809,605	1,072,321	864,120
Employee benefits	2,977,525	2,964,756	2,976,296
Supplies and other expenses	3,352,286	3,523,279	3,730,081
Drugs, medical and surgical supplies	963,481	1,237,807	930,292
Interest on long-term debt	10,612	10,612	12,653
Amortization of equipment	673,302	629,992	579,397
CLFN - Aging at Home	20,504	20,504	18,000
Amortization of building - net	22,707	19,351	20,820
	<u>18,744,782</u>	<u>20,210,773</u>	<u>18,974,506</u>
<b>EXCESS OF REVENUES OVER EXPENSES (EXPENSES OVER REVENUES) FROM OPERATIONS BEFORE OTHER PROGRAMS</b>	<u>(22,707)</u>	<u>(375,869)</u>	<u>864,535</u>
<b>OTHER PROGRAMS</b>			
Revenues	758,381	757,738	763,914
Expenses	<u>(758,381)</u>	<u>(757,738)</u>	<u>(763,914)</u>
	<u>-</u>	<u>-</u>	<u>-</u>
<b>EXCESS OF REVENUES OVER EXPENSES (EXPENSES OVER REVENUES)</b>	<u>\$ (22,707)</u>	<u>(375,869)</u>	<u>864,535</u>
<b>NET ASSETS, BEGINNING OF YEAR</b>		<u>4,930,735</u>	<u>4,066,200</u>
<b>NET ASSETS, END OF YEAR</b>		<u>\$ 4,554,866</u>	<u>\$ 4,930,735</u>



# Summary Statement of Financial Position

## HÔPITAL NOTRE-DAME HOSPITAL (HEARST)

### SUMMARY STATEMENT OF FINANCIAL POSITION

MARCH 31, 2022

	2022	2021
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash and cash equivalents	\$ 4,856,254	\$ 5,542,244
Short-term investment	685,382	665,320
Accounts receivable	1,479,292	1,010,887
Inventories	308,406	271,196
Prepaid expenses	226,817	226,623
	<u>7,556,151</u>	<u>7,716,270</u>
NOTES RECEIVABLE	95,036	97,276
INVESTMENTS	464,235	461,194
CAPITAL ASSETS	10,442,596	10,643,296
PROJECTS IN PROGRESS	607,969	207,563
	<u>\$ 19,165,987</u>	<u>\$ 19,125,599</u>
<b>LIABILITIES</b>		
<b>CURRENT LIABILITIES</b>		
Accounts payable and accrued liabilities	\$ 2,887,070	\$ 2,744,265
Deferred revenue	549,785	497,569
Current portion of long-term debt	44,000	42,000
	<u>3,480,855</u>	<u>3,283,834</u>
DEFERRED CONTRIBUTIONS AND CAPITAL GRANTS	837,585	343,650
DEFERRED CAPITAL CONTRIBUTIONS	7,777,436	8,055,502
LONG-TERM DEBT	145,353	189,289
POST-EMPLOYMENT BENEFITS PAYABLE	2,369,892	2,322,589
	<u>14,611,121</u>	<u>14,194,864</u>
<b>NET ASSETS</b>		
INVESTED IN CAPITAL ASSETS	2,475,807	2,356,505
UNRESTRICTED SURPLUS	2,079,059	2,574,230
	<u>4,554,866</u>	<u>4,930,735</u>
	<u>\$ 19,165,987</u>	<u>\$ 19,125,599</u>

CONTINGENCIES (Note 2)

COMMITMENTS AND CONTRACTUAL OBLIGATIONS (Note 3)





# HOSPITAL FOUNDATION

*From hope to reality!*

**"OUR FOUNDATION HELPS THE HOSPITAL PROVIDE BETTER QUALITY CARE FOR OUR FAMILIES, FRIENDS, AND NEIGHBOURING COMMUNITIES."**

The Hôpital Notre-Dame Hospital expansion and modernization project will increase the hospital's overall size by 500 square meters (5,400 square feet) by 2023. In addition to the expansion, which includes the Claude-Giroux Physiotherapy Centre, the medical specialists' clinics and the respiratory therapy center, the hospital's pharmacy and laboratory space will also be renovated.

\$3,299,900



The improvements you see below will cost \$3,299,00. We have currently raised \$1,896,747, or 57% of our project goal.

**TOTAL: \$ 3,299,900**

**RAISED: \$ 1,896,747**



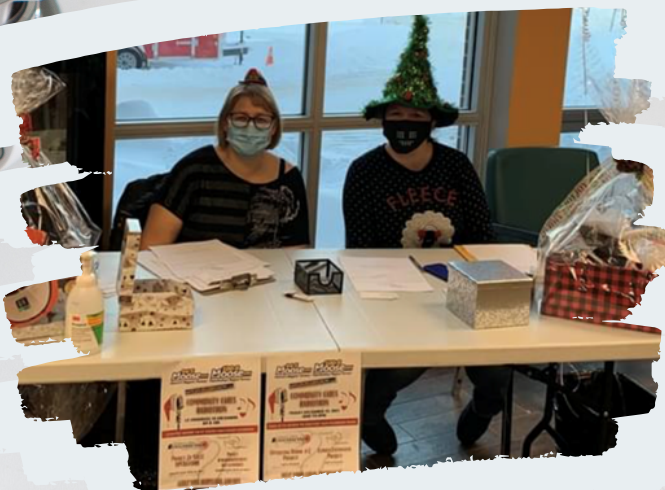
# "COMMUNITY CARES RADIOTHON" Moose FM



The Caisse Alliance offered to double the total amount of donations received from our community, up to an amount of \$30,000. We reached the goal! Thank you for this generous gesture!



Once again this year, the people of the Hearst community showed great generosity during the radiothon organized in partnership with Moose FM. A total of \$55,030 was raised for our expansion project! Many thanks to the Moose FM team and the support of our communities.





# FOUNDATION

## 50/50 LOTTERY



Over the past year, we have raised a total of \$41,389 with our monthly lottery. Even though our contract with the 50/50 company has ended, we would like to thank all the sponsors and all the people who bought 50/50 tickets each month. Thanks to you, we were able to purchase new equipment for Hôpital Notre-Dame Hospital.



### PURCHASES WITH PROFITS FROM OUR MONTHLY 50/50 DRAWS

Purchase of a V.A.C. medical device. This new acquisition, which aids in the wound healing process, will definitely benefit the patients of Hôpital Notre-Dame Hospital.

Purchase of parallel bars for the Claude Giroux Physiotherapy Centre. Parallel bars are a tool used in many physiotherapy clinics to provide adult and pediatric patients with a safe way to regain strength, balance, range of motion, gait training and most importantly, independence.

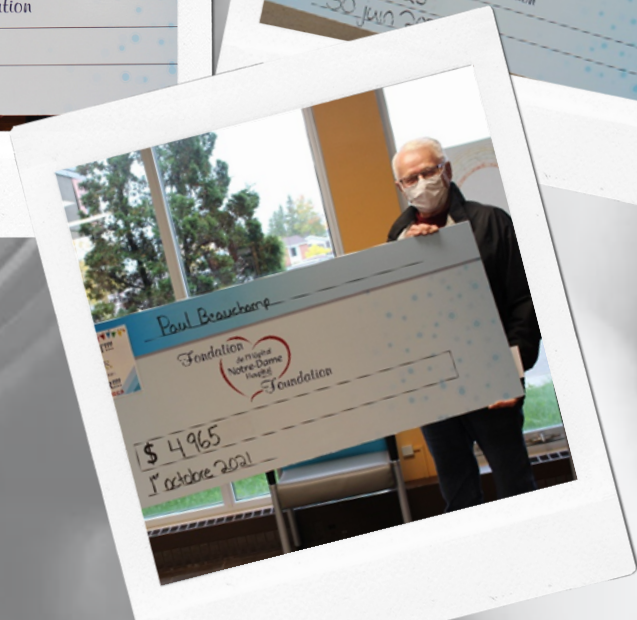
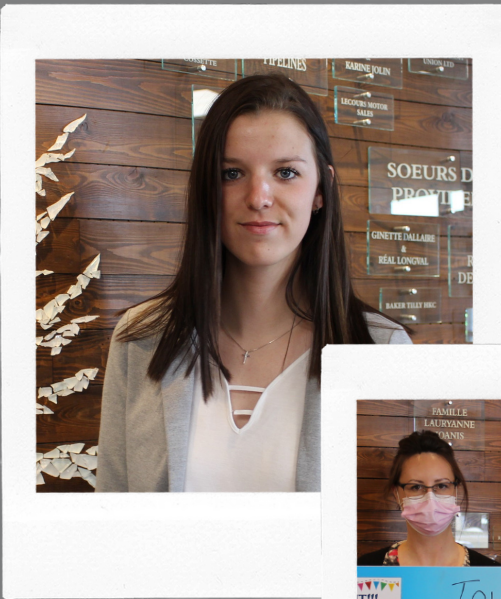




# FOUNDATION

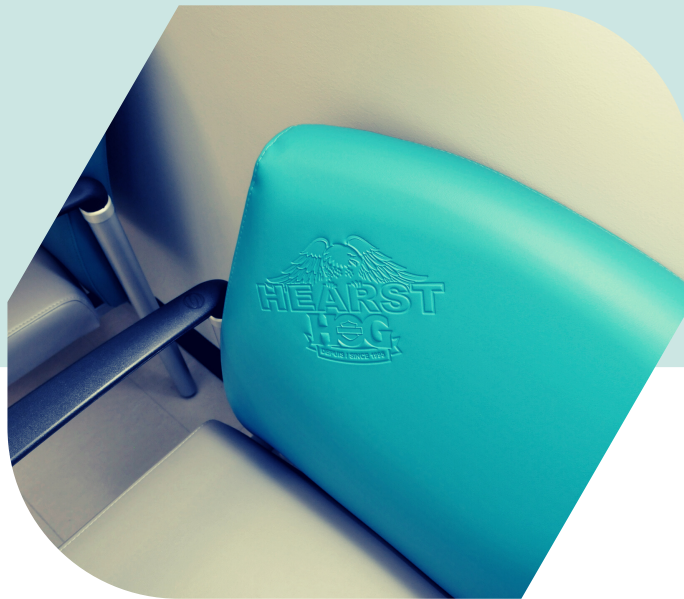
## HIGHLIGHTS

Welcome Sabrina!  
Project Manager





## Hôpital Notre-Dame Hospital (Hearst)



For inquiries, contact us.



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Hearst Ontario POL 1N0



### *Connect With Us*

Stay connected with Hôpital Notre-Dame Hospital by liking and following our social platform. We look forward to keeping you up-to-date with all hospital activities.

### *Join the Social* **CONVERSATION**